FINANCE AND ADMINISTRATION COMMITTEE - NOVEMBER 28, 2011

COMMUNICATIONS Item No. Distributed November 28, 2011 Present material from the Commissioner of Finance/City Treasurer titled "Draft 2012 1 **C1** Capital Budget and 2013 Capital Plan", dated November 28, 2011 Sal Zappulla, Vaughan Soccer Club, titled "Proposal to City of Vaughan Council, Fields 1 C2 Needed", dated November 28, 2011 Michael Aharon, "Petition to the City of Vaughan to Build a Skateboarding Park in 1 C3 Thornhill (in the vicinity of Worth Park)", dated November 28, 2011 Frank Greco, Canadiana Square, 8A-10462 Islington Avenue, Kleinburg, L0J 1C0, titled 1 C4 "Islington Ave. Streetscape Master Plan"; Mr. Richard Lorello, presentation slides 1 C5

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Please note there may be further Communications.

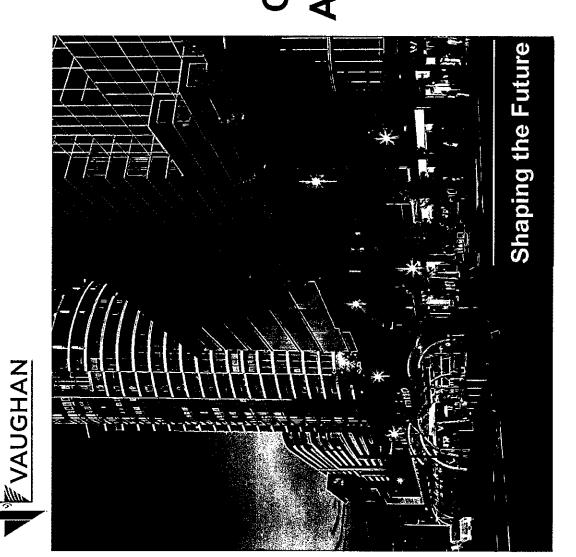
Date: 101 28 11 ITEM NO. 1

Trance City Treasurer

A Key Priority Sustainability អីវីពនាព្រះវិនា

AND 2013 CAPITAL CAPITAL BUDGET **DRAFT 2012** PLAN

Finance & Administratior Nov 28, 2011 Committee

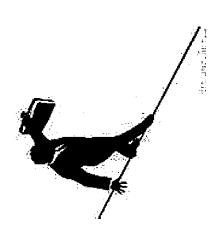


Vaughan Vision 20/20

LOOKING TO OUR FUTURE

Capital Budget Objective

Balance the pressures of maintaining existing infrastructure impact on future operating budgets and staff resources to and growth requirements against available funding, the undertake and manage the capital projects.



Multi Year Capital Budgeting

Purpose

- Broaden the capital budget horizon and unveil the future
- Ensure decisions are resourced before moving forward
- Proactively address future challenges

Phased in Approach

- 2 year plan current process
- 4 year plan next year's process

Budget Decisions

- Approve the current year
- Recognize future years for budget building purposes





Guiding Policies

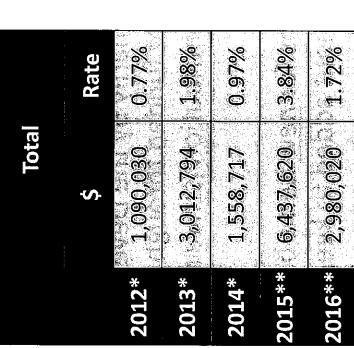
Dedication to financial management through best practices and prudent policies

Target	>50% of own source revenue	>10% of own source revenue	<10% of own source revenue
	>50% of ow	>10% of ow	<10% of ow
2013	52.2%	11.7%	%9:9
2012	68.1% 59.7%	12.2%	6.1%
2011	68.1%	12.6%	4.3%
Policy	Discretionany Reserve Ratio	Working Capital Ratio	Debt Level Ratio*

Includes guarantees for Ontario Soccer Association and Vaughan Sports Complex

Operating Budget Implications

(Including Future Replacement)





^{*} Items are included in Operating Budget presented on Nov. 21st.

^{**} Operational requirements 2015 and 2016 are significant due to the operational timing of: Fire Station 7-8, City Hall Resource Library, Carville CC, and Maple Valley Park

Infrastructure Renewal Projects

		2012			2013	
Project Groups	\$M	Project %	Project % # of Projects	\$M	Project %	Project % # of Projects
Linear Assets	\$16.44	75.5%	23	\$14.46	79.5%	13
Building & Facilities	\$2.51	11.6%	20	\$0.67	3.7%	•
*Parks	\$1.09	2.0%	7	\$1.48	8.1%	4
	\$1.09	2:0%	7	\$1.00	5.5%	(7)
*Fleet & Equipment	\$0.42	1.9%	8	\$0.10	%9.0	3
Fire & Resoue	\$0.20	%6:0	8	\$0.23	1.2%	2
Library	\$0.00	%0.0	0	\$0.25	1.4%	
Grand Total	\$21.75	100%	73	\$18.19	100%	35

- Funded through reserves, debt, taxation, & grants
 - Approximately 50% of City's capital budget
- Funding challenge is an issue for most Ontario Municipalities

Funding Challenges

Development Charge Funding Source

Policy Guidelines

- Reserve should not be placed into a pre-financing position
- Pre-financing should not be increased
- Commit no more than 50% of revenues for any service that is pre-financed

Exceptions

- Management Studies: studies required prior to growth
- Fire DC Reserve: Council approval for Fire Station 7-10



15

Significant 2012 DC Projects

Project Description	2012 (\$M)
GiVIC Centre Resource Library Construction/Materials	\$9.81
Relocate Station 7-3 Land Acquisition	\$0.20
Fine Station 7-3 Design	\$0.07
Fire Station 7-10 Equipment	\$0.29
Block 40 Lawford Rd/Wardlaw Place Park Development	\$0.85
Millway/Applewood Park (VMC)	\$0.19
407/Jane Sidewalk & Streetlighting	\$1.03
VMC 3D Modeling System and Physical Master Plan Base	\$0.18

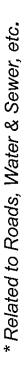


Reserve Funding Source

Purpose

Primary source for infrastructure renewal

	20	2012	20	2013
reserve groups	ŞM	%	\$M	%
*Linear Assets	\$4.37	47.9%	\$3.36	63.4%
Building & Facilities	\$2.26	24.8%	\$0.86	16.2%
Uplands	\$0.86	9.5%	\$0.39	7.3%
Parks	\$0.56	6.2%	\$0.34	6.4%
Fleet & Equipment	\$0.42	4.6%	\$0.10	2.0%
Fire & Rescue	\$0.38	4.2%	\$0.23	4.3%
Keele Valley	\$0.23	2.6%		%0.0
Tree Replacement	\$0°03	%E0	\$0.03	0.5%
Grand Total	\$9.11	100.0%	\$5.30	100.0%





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Debenture Funding Source

Purpose

- Primary source for roads & bridges
- Guided by debt policy

2012 Budget - \$6.3 M

- Pavement Management Program \$6.0 M
- Bridges \$309 K

2013 Budget - \$7.2M

- Pavement Management Program \$6.5 M
- Bridges \$721 K

Taxation Funding Source

Purpose

To fund development charge co-funding and projects without a funding source

Category	2012 (\$M)	2013 (\$M)
Legal & Regulatory	\$0.38	\$0.51
Financial Commitments	\$0.05	
Studiles	\$0.13	
10% Growth Co-Funding	\$1.84	\$2.74
Technology Injülatuves	\$0.55	\$2.08
Annual Replacement Programs	\$1.71	\$1.77
New Initiatives	\$2.31	\$0.17
Total	\$6.9\$	\$7.27

Significant 2013 Taxation Projects

Major Projects

- EDMS implementation \$1.8 M
- IT replacement \$1.0 M
- Tree planting program \$550 K
- AODA compliance \$150 K
- + other projects

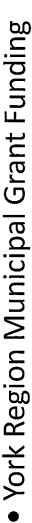
Major Projects – 10% Co-funding

- Station 7-3 construction & equipment \$1.3M
- Maple Valley Park phase 1(A) \$721 K
- Carrville CC Design \$365 K
- Civic Centre Resource Library material \$125 K
- + other projects

Significant Grants & Other Projects

2012 Budget - \$950K

- Provincial Grant Funding
- Vaughan TDM Policy \$50K





Major Mackenzie Streetscape – \$80K

Sale of Land

▶ Relocate Fire Station 7-3 - \$470K

2013 Budget - \$88K

- York Region Municipal Grant
- 🔻 Pedestrian & Bicycle Network \$88 K

Discussion Q & A

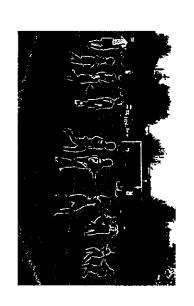


FINANCE & ADMIN. CMTEE COMMUNICATION Date: New 28/ | ITEM NO.



City of Vaughan Council Proposal to

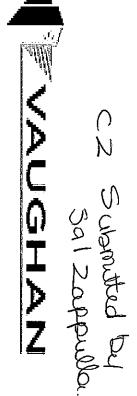






Fields Needed







Proud Vaughan Community Partner General Overview

We are Full Service Not for Profit Soccer Club providing our youth and adult community with Indoor/Outdoor house league and competitive soccer programs

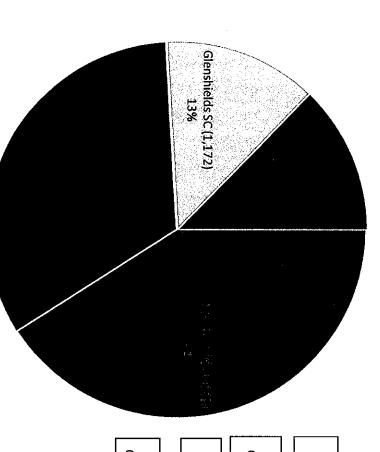
- Our programs cater to various age groups ranging from the age of 4 to senior adults
- which focuses on special needs youth The club is proud to announce the launch of a new program this upcoming summer season
- Our Club mission is to provide fun and safe environment for all players
- We are continuing to experience significant Growth
- ➤ We have grown from 3,140 participants in 2010 to 3,665 in 2011; an net growth of 16%
- ➤ We are now the largest Soccer Club in the City of Vaughan; and 2nd largest in York Region
- In our 2011 outdoor season, we had almost 250 non competitive and competitive teams -Approximately 172 youth house league teams; 42 competitive teams and 31 adult teams
- > We are anticipating continuous growth as benchmarked against the City of Vaughan statistics on demographics - population studies
- The Vaughan Soccer Club is anticipating a modest 5% growth in 2012







Vaughan Soccer Clubs Registration Numbers In 2011 *Data Provided by York Region Soccer Association Total Youth Club Registration Numbers 8,934



Vaughan SC 2011 Outdoor Registrations – 3,665

Woodbridge SC 2011
Outdoor Registrations -2,958

Glenshields SC 2011 Outdoor Registrations – 1,172

Kleinberg/Nobleton SC 2011
Outdoor Registrations - 1,139



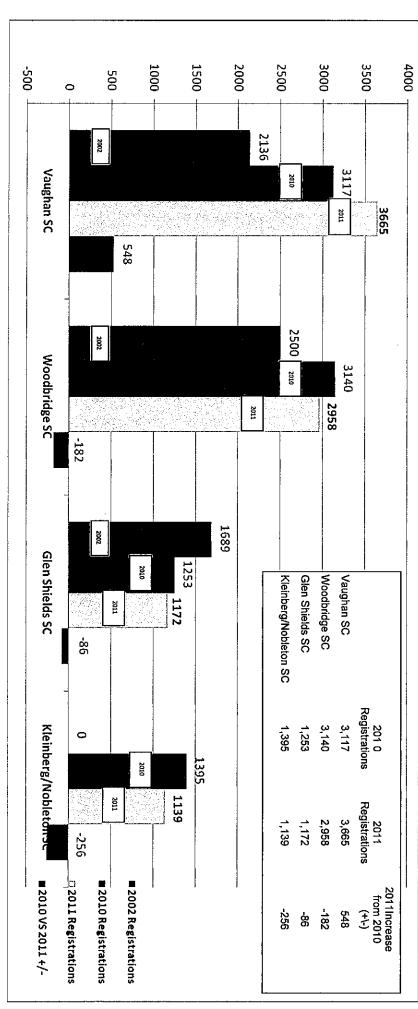




2002 to 2011 Soccer Clubs Outdoor Enrolment Data for City of Vaughan

*2002 Data Presented to Vaughan City Council in 2003













Why Non-for-Profit Soccer Clubs are Important

development lies within the 'Club' system considering it provides players with their "daily soccer diet." The cornerstone for player demands of player development/interest. The importance of Club oriented soccer has magnified The continued support of Club oriented soccer is necessary in order to meet the increasing

- Facilities have an impact on programming and also provide a physical home and identity for the
- Our Club system will drive the game's growth and development at all levels
- Often while offering different types of programs in order to meet the requests of all its member parents/participants
- Encourage healthy habits
- Generations of participation: transformation of players to volunteers (coaches, refs, etc) to parents with kids in the program

Four Necessary Components for a Successful Club Organization:

- Organization, planning and leadership
- Facilities
- Staffing
- Programming







Current Situation

- In March of 2011 our club presented a deputation with our current situation. In the presentation we included the following:
- 1. a short term solution
- current demand
- long term Solution based on the CSA's 'Long Term Development Program' (LTDP)
- We presented our 2011 growth which was projected at 5% from 2010
- \gg The actual growth from 2010 to 2011 was much higher approximately 16% Please note there was no Senior Premium fields added in 2011
- ➤ We are anticipating another 5% growth This is a very conservative number
- ➤ Our U12/13 Youth house league are still playing 7 V 7 on mini fields because of the lack of which play 11 vs 11 Soccer Full Size Fields – As per Ontario Soccer Association and FIFA guideline for this age group
- York Region Soccer Association and Ontario Soccer Association is mandating (in 2012) 9 v 9 Soccer for U11 age groups. Currently there are no fields that can accommodate this requirement.
- What happens if accommodation is not granted:
- A. A full size field will need to be relined to emulate to YRSA/OSA field size requirements
- B. This will also mean that size specific mobile goals will be required
- C. We will have no choice but to turn community members away due to a shortage of fields







- We currently have 3 Premium fields with lights that can be used for Competitive Games McNaughton Turf Field; Maple Community Centre; Le Parc
- ➤ Our 4th is Vellore Woods which was not considered playable for competitive games by house league games instead Referee standards due to the condition of the field in 2009, 2010, 2011 – therefore we played
- Unfortunately out of the three aforementioned fields, only McNaughton Turf is available to us in the entire Vaughan Soccer Boundaries with access to lights for later game play. on the weekend due to the others under strict environmental 'rest days' and only three fields

What Vaughan Soccer Has Done to Prevent Overlap

- Vaughan Soccer conducts a large % of Youth Training Programs (Competitive and Non Competitive) on weekends days to address field shortages during weekdays
- VSC Adult Recreational leagues play on weekends not to affect youth leagues (Friday and Sunday Nights) and restricted to one lit field for late evening games

Current Requirement in Order for Vaughan Soccer to Accommodate some Growth

- The VSC will need additional 11 vs 11 Full Sized Minimum two S.r prem. fields in order to 11 v 11format accommodate our current needs that include competitive and house league teams playing in the
- 2 mini fields (possible St. Rafael Park) please check grading if two fields can be placed in this location? Or any other locations the City deems feasible
- 2 mini mini fields
- 2 @ 9 v 9 fields to accommodate YRSL direction for League play at 11







Current Requested Solution

- Install lights at the Maple Reservoir fields to accommodate more teams at a later time. These fields would need to operate 7 days a week; therefore A proper fence is needed to ensure fields not over used during weather or seasonal shutdowns
- City to consider removing Rest Period to Le Parc on Friday nights to accommodate Adult League growth (2 hours only and stay closed on Saturdays to avoid over use of field)
- Full access to newly built field
- Start of Construction for Avondale Project in early spring 2012 with 2 completed fields

Field Projects Undertaken by City which have not been delivered to date

- Avondale Future fields as per City plans Club waiting since December 31, 2002
- We understood that the construction of Phase 1 of 2 artificial turf fields were to commence in the Spring of 2012 one of which funds were already put aside due to a sale of a parcel of land near Teston Road and Keele Street.
- ➤ We cannot understand why construction of these 2 fields cannot commence this spring. The 2 fields in question are next to the Vaughan Soccer Club House and would not affect the grading for the remainder of the Avondale site





Study need for fields: may

BY CAROLINE GRECH cgrech@yrmg.com

Vaughan city councillors continued to hammer away on this year's budget at another public meeting where residents expressed the need for more soccer fields.

Representatives from the

Vaughan Soccer Club were among the groups that made a request for more playing fields Tuesday night.

Carmine Isacco, the technical director for the 3,000-member strong Maple club, spoke about the club's inabil-

"We're here to say that we have an amazingly growing community of soccer players and a growing passion for the sport, but we don't have the facilities to foster the growing membership as far as our recreational youth and our competitive youth are concerned," Mr. Isacco said.

"We just don't have enough fields or quality fields to grow our competitive teams."

There are plans for new turf fields in Maple, on the Avondale site, which is the 60-hectare (150 acre) lands north of the former Keele Valley landfill site.

Phase one of construction on the site will start in 2012.

Councillor Marilyn Iafrate suggested possibly using the future hospital lands at Jane Street and Major Mackenzie Drive for temporary fields.

"The city owns land right now that isn't being used. If the surface is usable, is there an opportunity to put temporary fields there? They're sitting there empty and they're not being used right now," Ms lafrate said.

Community Services Commissioner Marlon Kallideen said depending on budget approval, temporary fields might be housed on the hospital lands. The cost for this was estimated at between \$200,000 and \$250,000.

City manager Clayton Harris said before anything is done, the city would need to check with both York Central Hospital and the Vaughan Health Campus of Care.

Mayor Maurizio Bevilacqua said he would like to see a report that outlines projections for how many fields will be built and when.

Mr. Isacco's request came on the heels of another from the Glen Shields Soccer club at the previous budget ses-

ction sion.

yn lafrate a bright spot for Thornhill using the Woods residents, who will de at Jane soon be getting a new library. Aackenzie The library board said it

The library board said it found a way to redistribute funds for future projects after an emergency meeting.

The shuffle means a new library will be built in the Thornhill Woods community, with planning and construction starting this year.

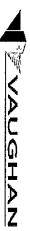
The hope is that the new library will be built at the North Thornhill Community Centre, which opened last year. Planning for the civic centre resource library will also start this year, Mr. McKenzie said, adding the change requires no extra cost.

"We feel extremely happy and tremendously encouraged by the decision," Thornhill Woods Community Association president, Maya Goldenberg, said Wednesday. "There are 4,000 kids who go home every day at 3:20 p.m. with no public library. This is very crucial for us."

The budget process continues.

—with files from Kim Zarzour







Let's work together and keep our growth development timelines in order

Short Term Solution:

Lights at Maple Reservoir - Please note this would only be a short term solution

- There are no sprinklers and Reservoir fields would deteriorate because of over use
- A proper fence is needed to ensure fields not over used during weather or seasonal shutdowns – this has been addressed....we thank you
- City to consider removing rest period to Le Parc on Friday nights to accommodate Adult League growth
- 2 hours only to avoid over use of field

Current Demand

- immediately address current requirements and future growth - based on growth projectory, we request these The VSC will need additional 11 V 11 Full Sized Fields; Mini Fields and Mini Mini Fields to
- In addition; 2 @ 9 V 9 fields to accommodate YRSL direction for League play at 11yrs old
- Avondale future fields as per City plans







and Service; and other related tangible building that generate millions in tax revenues... In conclusion, Maple is currently missing character other than Malls, Heavy Industry Plants, Food

and peace of mind Maple does not have a distinguished park for our children and adults alike for leisure, family unity,

wants this! shovel to the ground....our community needs this....our community deserves this....our community Please help Maple residents stay healthy, we need to stop procrastinating our plans and put the

Any Questions??

Thank you sincerely,

The Vaughan Soccer Club





FINANCE & ADMIN. CMTEE COMMUNICATION C3

Date: Nov 28 | 1) ITEM NO. |

Submitted by Michael Ahari

We the undersigned request that the City of Vaughan build a skateboard park for youth to use in the vicinity of Worth Park on Worth Boulevard in Thornhill.

	Name	City
1	Eden Black	Thornhill
2	Amber Rose	Thombill
3	MyKala Levac	Thornhill
4	Sunny Mackenzie	Thornhill
5	Conan Chan	Thornhill
6	Nazy Shahani	Thomhill
7	Carol Lioubomirskaia	Thornhill
8	Ani Herzaian	Trombill
9	Jasmine Fairbairn	Thornhill
10	Carly Mandel	Thornhill
11	Alex Frank	Thornnin
12	Yuval Cohen	Thornhill
13	Jordana Small	Thornbill
14	Shirel Bronizer	Thornhill
15	Jasmine Louisy	Thornh:11
16	Kiana Haghir	Thornhill
17	Cierra Badhwar	Thornhill
18	Dana Genkin	Thornhill
19	Claire Lee	Thornhill
20	Antal Dubnetsky	Thornhill
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21 Bernaddle Taylor-Dollha Thornhill 122 Kieran Clarke thornhill

23. Breama Pittiglio Thomhill

We the undersigned request that the City of Vaughan build a skateboard park for youth to use in the vicinity of Worth Park on Worth Boulevard in Thornhill.

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	Name ,	City
1	Sydney Paules	Thorn Kill
2	Rachel Bain	Thornhill
3	Caitlyn	Thornhill
4	Nicolette Stadler	thornill
5	Keren Shmaya	Thomhill
6	Olivia Guido	Thornhill
7	June kim	Thornhill
8	Sojung Kim	Thomhill
9	Jenna Kowar	Thornhill (+6)
10	Audrey Sater	thomhill ##
11	Eryn Young	Thornhill
12	Allison Oki	Tharn hill
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15	Elizabeth Wilson	Trochill
16	Mark lieberman	thounhill
17	Julia Bailey	Thornhill
18	Marlee Train	Thornhill
19	Grace Kim	Thornhill
20	Jordanna Lubov	Thornhill
	Beata Torrivia	Thornhill

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Thornhill

We the undersigned request that the City of Vaughan build a skateboard park for youth to use in the vicinity of Worth Park on Worth Boulevard in Thornhill.

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16 Jamie Thomhill	
17 Sammy Thornhill	
18 Shelby Thombill	
19 LIAT Thomphill	
20 Mika Thornhill	

Sydney Serfaty Kristina Miller

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We the undersigned request that the City of Vaughan build a skateboard park for youth to use in the vicinity of Worth Park on Worth Boulevard in Thornhill.

	Name	City
1	Ashley .	Thornhill
2	Jeremy	thornHill
3	Olivia	Thombil
4	Jen	Thornhill
5	Sam	thorn hill
6	Neta	Thornhill
7	Rehecca	
8	Rehecca Isalah	Thornhill Thornhill
9	Samuel	Thornhill
10	Graham	The cahin
11	Jacob.	thornhill
12	michael	thornhill
13	Patryole	the(nhil)
14	Jessica silverberg	thomhill
15	Hailey Zilberhera	Thornhill
16	Lach Holand	tho (Ohill
17	Elijoh f	Thorn hill
18	Danielle Donafrio	Thornhill Thornhill
19	Jieun Hwang	Thornhill
20	Michelle	Thornhill

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Presentation Date: November 28 2011

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4	Brooke		Tronto
5	Taylor		Toronto
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Petition to the City of Vaughan To Build a Skateboarding Park in Thornhill (in the vicinity of Worth Park) Presentation Date: November 28 2011

We the undersigned request that the City of Vaughan build a skateboard park for youth to use in the vicinity of Worth Park on Worth Boulevard in Thornhill.

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4	Ethan	Mahor work
5	Gabriel	HORNO WA
6	Sandra "G.	total
7	Aaron, b	TORON
8	Jadyn	TONOTO
9	Michelle	THE CON OR
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14	Jordyn	Joahan \
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3.	Ethan Goldentuler	Thornhill Ontario
4	Julie Goldenstufer	Thornbill Ontario
5	Post Rodravez =	California
6	Jeffen Lipson	nexiso a
7	Andrew Arzem	Thorn hill O ALONSO
8	Val Year micou	Main hill ogerio
9	SiM Habibi	thanki/1
10	Jasan Gordenha	a thornhill
11	Landa Firelife	
12	hene Musa	HoomHIII
13	Ruth Silver	thornhill
14	Michael Silver	Thornhill
15	Zach coldin	+4014-11
16	Edgar Mostorcy	Thornhill
17	Ilan Kanfman	Thornhill
18	Charle Ly Cling	Charpfull
19	Jessica shapira	thornhill .
20	Katie McLanen	Chambil

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16	Jacob phillips	Vancauver
17	Hamson Stein	65 Parrolan
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19	Janiel Korobok	20 north gark RD
20	Aciel ontinon	thornhill

	Name	City
1	i-larrison Stern	thornhill
2	Liot Jorga	though, 11
3	Sammy Granberg	thornhill .
4	Kathleen Dickson	thornhill
5	Lindsay Ndgle	thornhill
6	Sydney Nusbam-	thornhill
7	Jossica Fire	Thombill
8	Amanda waichenbern	Thombill
9	TYLOGBOURD	Thornhill
10	'RTIN X(WAY	+hochkin
11	Brian Herman	than hill
12	David Perez	thombill
13	JAMEN CANZON	tromp."L.
14	Bachael Stakia	Hod (phi//
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16	Maya Romi	thornhill
17	Jordan White	Thornhill
18	5598ma 1505ic	Maple
19	NICOLE Palelinc	Incinhill yay
20	Light Labiony	thoghhill

_	Name	City
1	Gody Worlfsteast	G8 Green Acres Road
2	Dalia R.S	Thornhill, Ont
3	Shamon	themnillant
4	Aura	Mornhall
5	ADate	Thompill ON.
6	1	
7	Jacobia	Thombill on
8	Jasmine Braun	Inornhill, on
9	laryn Zagar	Thornhill, on.
	thiele bainy.	Thornhillion
10	Alexa Rotman	Thromph: !!
11	Person Feastergam	thomaill oh
12	Starp Jackson	Thomash, on
13	Daville hate	Transition
14	Esther Choù 6	Thornhill OM
15	Amiser Lim	Thernhill ON
16	Craile Shit	
17		horn hill, UN
18	Jungthan Rusented foll	Thurshill on
19	Koy Sonors	- 1 Wornhell , Out
20	Benefley	<i>N</i>
	Haron Plane	Thornhill
1	Roman Isley1 Austin Asurh	Thornkilly cons

	Name	City
1	Dakota Thorsell	THORN HILL
2	Richard Flaumie	ThornKill
3	Emma Kapian	Twornhill
4	Noy Ameterdam	Thomhill
5	Erin michaelov	Thombill
6	Ann Yudashkin	Thornkill ! The
7	Brandon Goldstein	Thomatil .
8	Johan Ises	Thornhill
9	ADAM GOUIDII	Tho(nhill!
10	Robbie Stewart	ThornHill
1:1	Katie Li	Thornhill
12	Sophia Cherniak	Thornhull
13	Shawna Shub	Thornhill
14	Richelle Acdal	Thornhill
15	Michelle Acqui	Thori, h; 11
16	Mudpie Rabinavici	Thornhill
17	Emma Slegel	Thornhill
18	Omri Golan	thornhill
19	AMSON Ching	Thornhill
20	Justin Patak	Thompill

ort	011 Staff Rep	inburg"- Nov 21, 2	y- Village of Kle	tscape Plan Stud	ue Stree	* All data from "The Islington Avenue Streetscape Plan Study- Village of Kleinburg"- Nov 21, 2011 Staff Report	
\$1,142,333	\$460,609	\$2,348,235	\$3,951,177	TOTAL			
						Dr's House to Hwy 27	
\$64,778		\$224,409	\$289,187	2018	2017	Nashville Rd "Greenway":	PHASE 5
						Village Core Àrea	
						& Nashville Rd to Drs House	
						Lester B Pearson to KPS	
\$236,329		\$818,709	\$1,055,038	2017	2016	Islington Ave. "Greenway":	PHASE 4
						Hwy 27 to Lester B Pearson	
\$183,740		\$250,280	\$434,020	2016	2015	Islington Ave. "Greenway":	PHASE 3
					-	Major Mac to KPS	
\$395,604		\$608,206	\$1,003,810	2015	2014	Islington Ave "Greenway":	PHASE 2
\$261,882	\$460,609	\$446,631	\$1,169,122	Phase 1 Total			
						"Gateway"	
\$50,687	\$74,673	\$100,922	\$226,282	2014	2013	Hwy 27 & Islington Ave	10
						"Gateway"	
\$98,558	\$219,996	\$121,438	\$439,992	2014	2013	Major Mac & Islington Ave	18
						"Gateway"	
\$112,637	\$165,940	\$224,271	\$502,848	2013	2012	Hwy 27 & Nashville Rd	14
	Kegion	Other Sources	1802	Construction	Design		
DC's	York	Funding from	Iotal			:	-
Date: Kolos II ITEM NO.	Date:NOVOS		5	<u>Master Plan</u>	Mast	Ave. Streetscape	Islington
FIIVAIVCE & ADMIN. CMTEE	THYAINCE &	SUBMITTED BY 1- GOOCO.	78			Also and the second sec	

Submitted Dey Richard Lorello.

Total Expenditure Overshoot/Undershoot as a	Percentage of 2010 Budget (%)	-34.2	-25.6	-196		-180	-14.1	-12.0		-10.7	4.6-	-7.7-	-6.1	-0.2	4.	6.	2.0	2.5	4.6	5.2	ස	19.7	96.9	46.4
Total Expenditure Overshoot (+)/Undershoot (-)	(\$ millions)	-598	-147	-215	-230	-132	-136	-293	-236	-73	-62	-237	-730	φ ₋	15	19	107	21	45	16	144	701	383	119
Municipality		Winnipeg	Surrey	Halton Region	Waterloo Region	Mississauga	Windsor	York Region	Hamilton	Brampton	Sudbury	Ottawa	Toronto	Calgary	Vancouver	Durham Region	Montreal	Halifax	Niagara Region	Markham	Peel Region	Edmonton	London	Vaughan

Table 3: Summary of Cumulative Expenditure Overshoots/Undershoots of Budgets of Major Canadian

Municipalities, 2001-2010

C.D. Howe Institute

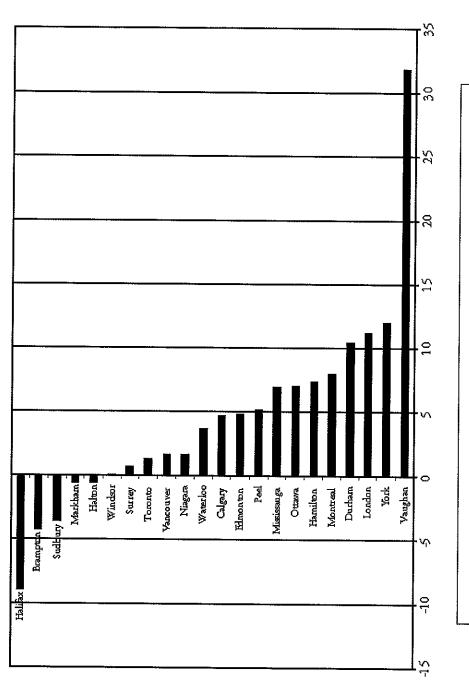
Table 2: Summary of Spending Bias and Accuracy, Budgets of Major Canadian Municipalities, 2001-'10

Change in Expenditure Forecast

Rank Accuracy Rank (%)	51.4	6.2	8.9	9.9 13	5.1	14.2	11.3	7.4	12.6	11.4	5.8	4.7	12.2	14.4	6.4	7.8	5.1	9.5	21.6	4.3		7.3
Bias (%)	ਨੂੰ	0.1	0.7	4.1	0.5	3.9	1.0	4.5	0.7	2.8	0.5	0.6	1.7	0.0	1.4	2.6	0.4	0.2	4.5	2.5	1.5	4.6
Municipality	Brampton	Calgary	Durham Region	Edmonton	Halifax	Halton Region	Hamilton	London	rkham	Mississauga	Montreal	Niagara Region	awa	Peel Region	Sudbury	Surrey	onto	Vancouver	ghan	erloo Region	Windsor	Winnipeg

Essential Policy Intelligence

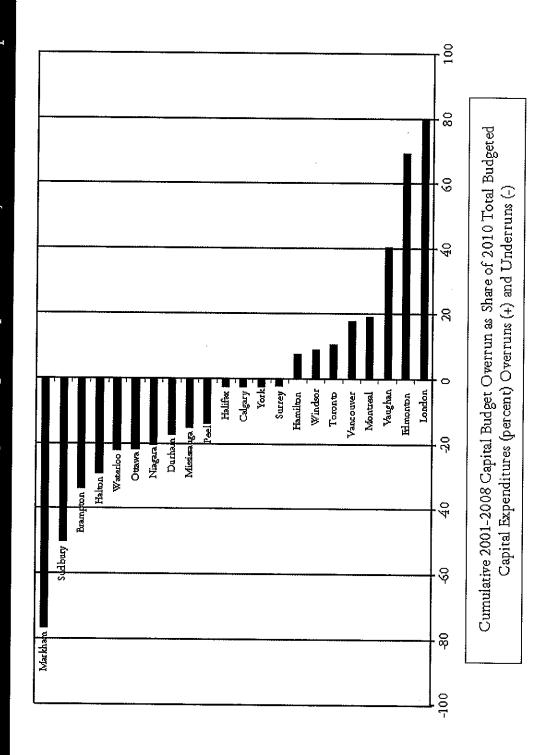
Figure 1: Cumulative Deviation from Budgeted Operating Expenditures, Major Canadian Municipalities



Cumulative 2001-2008 Operating Budget Overrun as Share of 2010 Total Budgeted Operating Expenditures (percent) Overruns (+) and Underruns (-)

C.D. Howe Institute

Figure 2: Cumulative Deviation from Budgeted Capital Expenditures, Major Canadian Municipalities



"The chronic overspending of cities such as Edmonton, London and Vaughan means that taxpayers there are paying more than they would if these cities had stuck to their budget plans"

C.D. Howe Institute